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Notice Regarding Upward Revision of Targets for “Medium-Term Management Plan 2028”

Taki Chemical Co., Ltd. (the “Company”) and its group companies (collectively the “Group”) hereby announce that final-year targets for “Medium-Term Management Plan 2028,” disclosed on February 13, 2024, are revised as below:

• Revisions

(1) Targets

(Millions of yen, unless otherwise noted)

	Net sales	Operating profit	ROE (%)
Previous targets (A)	42,000	3,000	6.0 or more
Revised targets (B)	44,000	3,500	7.0 or more
Changes (B – A)	2,000	500	
Changes (%)	4.8	16.7	

(2) Reasons for revisions

The Group is currently promoting the five-year “Medium-Term Management Plan 2028” started in 2024. Earnings in the first two years of its Medium-Term Management Plan 2028 exceeded its initial forecasts. Key factors include an increase in sales volume of fertilizers and water treatment chemicals, upward selling price revisions reflected by higher raw material costs, as well as robust business growth across all the segments. Final-year earnings are also expected to exceed the initial targets, mainly driven by an increase in sales in conjunction with the “production capacity expansion of water treatment chemicals” as part of its growth strategy. In response to these results and forecasts, the Group has revised its targets for net sales and operating profit upward to ¥44,000 million and ¥3,500 million, respectively. Simultaneously, it has raised its ROE target from the initial “6.0% or more” to “7.0% or more.” This will be achieved by increasing profit levels and optimizing capital efficiency through agile shareholder returns. These revisions reflect its policy of

balancing “strengthening earning power” through aggressive growth investments with the “pursuit of efficiency” through appropriate capital policies. Accordingly, the Group sets a new bottom line of “7.0% or more” for ROE, surpassing its initial plan, and will strive to sustainably enhance the corporate value.

Note: The above forecasts are based on information available as of the date of this announcement. Actual results may differ from these forecasts due to various future factors.